



# Fasadgruppen in brief

- Fasadgruppen has a leading position within façade work in Scandinavia. Façade work is a highly specialised and local market with a high level of craftmanship
- The service offering consists of masonry and plastering, installation and renovation of balconies, roofs and windows, and scaffolding
- Fasadgruppen focuses on mid-size projects in the range of SEK
  1–100m with an average project size of SEK 3–4m; ~75% of projects relate to renovation
- Fasadgruppen pursues an active M&A agenda with the aim to consolidate the highly fragmented Nordic façade industry
- The Group currently comprises ~50 businesses across Sweden,
  Denmark, Norway and Finland in a decentralised structure, and
  has ~2,000 employees

#### **SERVICE OFFERING**



Years	Review every	Replace every
Masonry and plaster	15	30
Balconies	30	50
Roofs	15	30
Windows	20	40

#### GEOGRAPHICAL PRESENCE

Fasadgruppen's locations

Group HQ



## Key financials, LTM Q3-2022

Net sales, SEK million

4,015

Operational cash flow, SEK million

313.7

Acquired annual sales, SEK million

1,502

Adjusted EBITA, SEK million

411.5

Cash conversion, %

66.0

Order backlog, SEK million

3,173

Adjusted EBITA margin, %

10.2

Net debt/adj. EBITDA, x

2.8

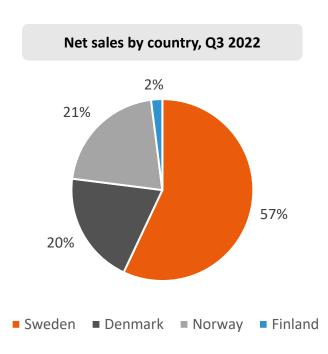
No of employees

1,969



### Q3-2022 in brief

- Strong organic growth, driven by inflation and energy renovation demand
- Impact on margins from price surges on material in Q2; but overall successful in protecting profitability
- Net sales +69.3% y/y of which 14.6% organic
- Adjusted EBITA margin of 11.5%
- Order backlog +94.9% of which 36.1% organic
- 3 new acquisitions; first entry to Finland



# Q3 acqusitions

### ROVAKATE RKC Construction Oy

- Founded in 1973, specialising in façade and roofing works for industry buildings
- Serving customers across the Nordic region and northern Europe
- First entry to Finland, with a market size of SEK 25 bn



- Founded in 2013, full-service provider of balconies
- Strong position in Copenhagen
- Provides great cross-selling opportunities in Denmark



- Asset acquisition by subsidiary P. Andersen & Søn
- Offers masonry and plastering with large share of renovation project
- Establishes Fasadgruppen in the Jutland region



# Case study – sustainable renovations across our markets

#### Hans Eklund Glasmästeri

Location: Västerås

Project: Melkerhuset, complete facade replacement, 3,500

sq.m of new windows

#### **FRONT**

Location: Örebro

Project: Öbo Majorsgatan, added insulation and energy

windows

#### **DVS Entreprenør**

Location: Rånåsfoss

Project: Rånåsfoss Kraftstasjon, energy windows

#### **RSM Fasade**

Location: Stavanger

Project: Norsk stål, added insulation and new plaster

#### Johns Bygg & Fasad, Alnova Balkongsystem

Location: Bergsjön

Project: Kosmosgatan/Zenitgatan, complete exterior renovation incl new plaster, windows and balcony glazing

#### **Byens Tag & Facade**

Location: Copenhagen

Project: A/B Vanløsegaard, energy optimisation of ventilation system, roof replacement and solar panels

#### Murpoolen

Location: Malmö

Project: U-Holmen, biogas produced bricks (60% CO2

reduction at production)

#### SmartFront

Location: Umeå

Project: Brf Storspoven, complete energy optimisation incl. SmartFront method

#### STARK Fasadrenovering

Location: Södertälje

Project: Amiralen 2, added insulation and energy windows

#### Bruske/Delér Fönsterrenoveringar

Location: Huddinge

Project: Huddinge Kommunalhus, energy windows

#### **Fasadteknik**

Location: Nyköping

Project: Brf Falken, added insulation and new plaster

#### Åby Fasad

Location: Norrköping

Project: Kristinaplatsen, added insulation

#### **Karlssons Fasadrenovering**

Location: Jönköping

Project: Brf Kronan, added insulation and new plaster

#### Allt i Murning

Location: Karlskrona

Project: Landbrogatan 3-5, added insulation and new plaster

#### Malmö Mur & Puts

Location: Lund

Project: Campus Vipan, biogas produced bricks (60% CO2

reduction at production)

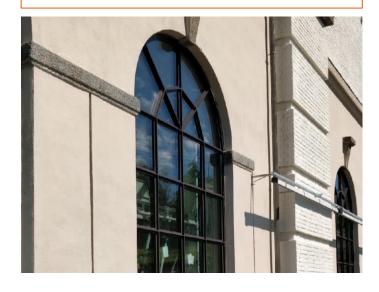


# Case study – sustainable renovations across our markets

#### **DVS Entreprenør**

Location: Rånåsfoss

Project: Rånåsfoss Kraftstasjon, energy windows



#### Byens Tag & Facade

Location: Copenhagen

Project: A/B Vanløsegaard, energy optimisation of ventilation system, roof replacement and solar panels



#### Malmö Mur & Puts

Location: Lund

Project: Campus Vipan, biogas produced bricks (60% CO2 reduction at production)







# Q3-2022 figures in summary

- Revenues were SEK 1,208.0 million (713.7), organic growth of 14.6%\*
- Adjusted EBITA at SEK 139.4 million (94.3), margin of 11.5% (13.2)
- Order backlog was SEK 3,173.0 million (1,628.0)
- Profit for the period was SEK 105.4 million (72.0)
- Basic earnings per share were SEK 2.15 (1.59)
- Operating cash flow was SEK 125.0 million (66.7)

Q3 2022 (Q3 2021)

Net sales, SEK million

**1,208.0** (713.7)

Adjusted EBITA, SEK million

**139.4** (94.3)

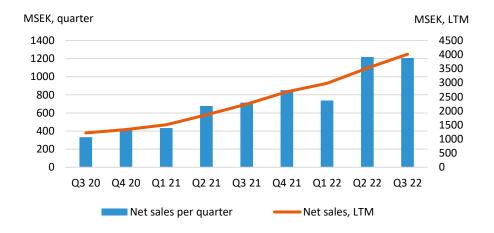
Adjusted EBITA margin, %

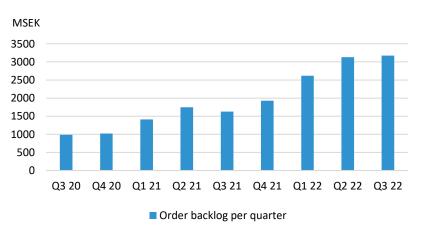
**11.5** (13.2)

<sup>\*32</sup> companies included in organic growth calculations

# Net sales and order backlog Q3-2022

- Net sales increase of 69.3% y/y
  - Organic +14.6%
  - Acquired +54.7%
- Order backlog increase of 94.9% y/y
  - Organic +36.1%
  - Acquired +58.8%





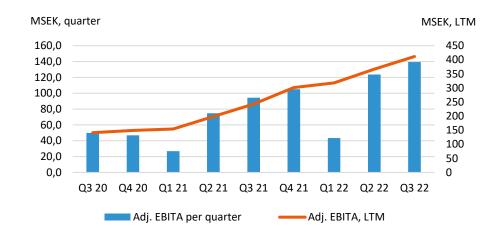
# Adjusted EBITA Q3-2022

- Adjusted EBITA increase of 47.9% y/y
- Adjusted EBITA margin 11.5% (13.2)
- NRI of SEK 9.4 million include:
  - M&A costs SEK -2.8m
  - Earnout revaluation SEK 13.5m
  - Other SEK -1.2m

Q3 2022 (Q3 2021)

Adjusted EBITA, SEK million

**139.4** (94.3)



# P&L detail

	2022	2021	2022	2021	2022 Q3	2021
SEK million	Jul-Sep	Jul-Sep	Jan-Sep	Jan-Sep	LTM	Jan-Dec
Net sales	1,208.0	713.7	3,162.6	1,823.7	4,015.2	2,676.3
Other revenues	70.6	13.7	84.9	22.7	112.8	50.7
Total operating revenues	1,278.6	727.3	3,247.4	1,846.4	4,128.0	2,726.9
Raw materials and consumables	-660.3	-369.2	-1,672.7	-932.2	-2,102.2	-1,361.7
Personnel costs	-314.9	-197.0	-938.8	-563.7	-1,202.2	-827.2
Depreciation and amortisation	-32.8	-19.3	-83.9	-51.8	-106.6	-74.5
Other operating expenses	-132.6	-44.9	-272.6	-127.9	-348.2	-203.4
Total operating expenses	-1,140.6	-630.5	-2,967.9	-1,675.6	-3,759.1	-2,466.7
Operating profit	138.0	96.8	279.5	170.8	368.9	260.2
Financial net income/expenses	-9.9	-4.4	-22.5	-11.1	-32.8	-21.5
Profit before tax	128.1	92.4	257.0	159.7	336.1	238.8
Income tax	-22.7	-20.5	-52.7	-35.3	-70.5	-53.0
Net profit for the period	105.4	72.0	204.3	124.4	265.6	185.7

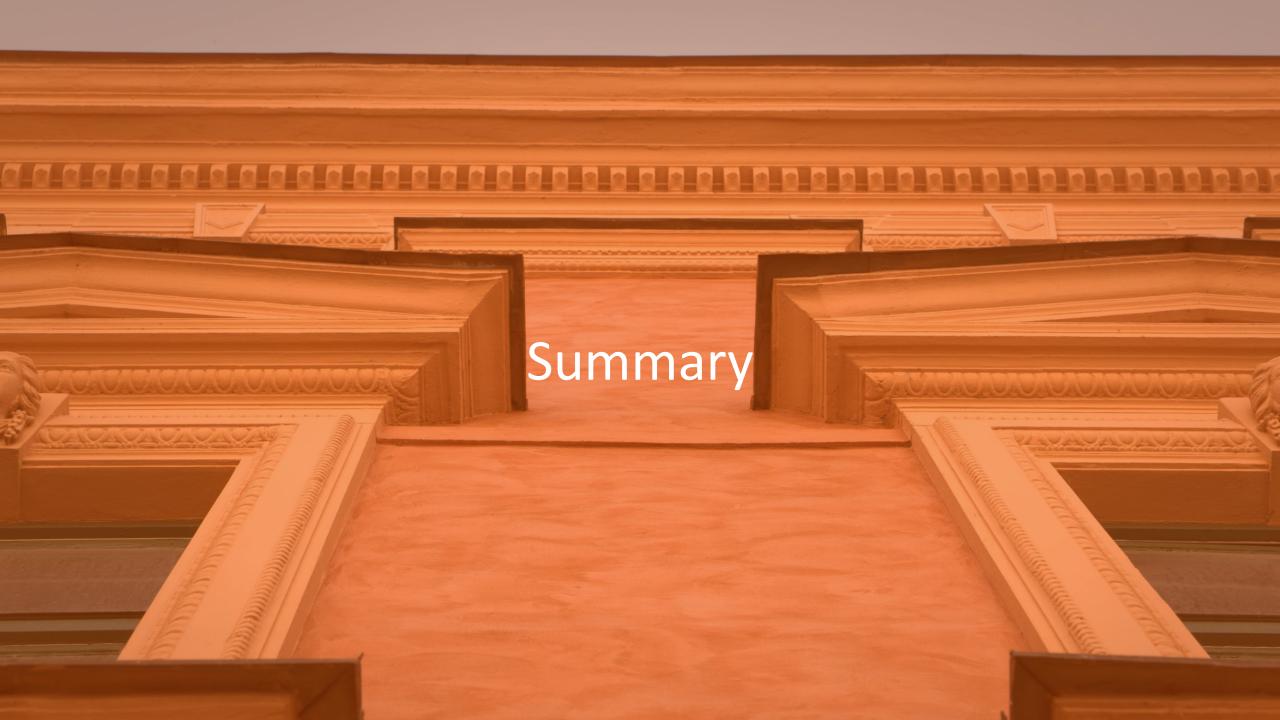
# Balance sheet and leverage

SEK million	30 Sep 2022	30 Sep 2021
Non-current assets	3,476.8	2,171.7
-Brand	395.5	227.4
-Customer relationships	27.5	9.8
-Goodwill	2,763.3	1,749.1
Current receivables	1,098.5	602.9
Cash and cash equivalents	357.0	159.0
Total assets	4,932.3	2,933.7
Equity	1,997.3	1,190.8
Non-current liabilities	1,876.8	1,075.0
Current liabilities	1,058.2	667.9
Total equity and liabilities	4,932.3	2,933.7

SE	EK million	30 Sep 2022	30 Sep 2021
To	otal interest-bearing net debt	1,371.8	794.0
N	et debt / adjusted EBITDA (x)	2.8x	2.8x

### Cash flow and cash conversion

SEK million	Jul-Sep 2022	Jul-Sep 2021	2022 Q3 LTM
EBITDA	170.8	116.2	475.5
ΔΝΨΟ	-29.6	-38.3	-91.0
Net tangible and intangible capital expanditure (excl. M&A)	-16.2	-11.3	-70.8
Operating cash flow	125.0	66.7	313.7
Cash conversion	73.2%	57.4%	66.0%



# Concluding remarks

- Record-strong order backlog
- Focus on margins and cash flow
- M&A opportunities remain solid
- All in all, positive view on 2023

#### FASADGRUPPEN'S BUSINESS MODEL ENABLING PROFITABLE GROWTH

